



Report of the Risk Management Committee

Dear Shareholders,

The Risk Management Committee (RMC) consists of three members from the Board of Directors, one of which is an Independent Director, with experience in the related industry sector, excellent knowledge of risk management. Ms. Kannika Ngamsopee serves as a Chairman of the Committee with Mr. Patiphan Sukontaman and Mr. Suwat Kamonpanus serve as members.

In 2020, the Risk Management Committee held a total of eight meetings and performed their duties in accordance with its scope of authority and responsibility as stated in the Committee's Charter and assigned by the Board of Directors. The key activities in 2020 can be summarized as follows:

1. Supervised, followed up and provided recommendations to the Management in risk management continuously for 2020 to ensure that the Company manages the corporate risk level in appropriate level. Moreover, the performance of the Committee is reported to the Board of Directors quarterly or reported once found the risk which may impact the Company significantly.

2. Considered and provided recommendations for improvements and reviewed the risk management framework in the following areas: Inventory Management Framework, Foreign Exchange Framework as well as internal control processes improvement as suggested by external experts and the Internal Audit Department.

3. Provided opinion and suggestion to develop the GGC's Business Plan and its subsidiaries to be in line with the market situation as well as help the Company conduct its business operation efficiently and competitively in the future.

4. Provided opinion and suggestion regarding risk management guidelines on three main projects by considering the market situation, economic volatility and the spread of the COVID-19 virus as follows;

4.1 Refined Glycerin 2: The Committee recommended that the Company has to revise impact assessment and measurement to mitigate the impact on the construction plan of Refined Glycerin Plant 2 caused by the spread of the COVID-19 as well as closely monitored to ensure the project could carry out as a reviewed plan.

4.2 Nakhon Sawan Biocomplex (NBC): The Committee recommended that the Company has to revise the risk assessment and risk mitigation plan by considering the Construction Plan, Feedstock preparation plan, Marketing plan and an Occupational Health Plan.

4.3 Palm Oil Refinery : The Committee considered and approved the risk management of the Palm Oil Refinery project

5. Provided opinions and defined Management guidelines to increase efficiency in using Shared Services Agreement.

6. Considered and approved the Corporate Risk Management for 2021 as well as recommended the Company to categorize the Risk Management into 2 groups: Corporate Risk and Operational Risk. The Committee also suggested to prepare mitigation plans and tracked the progress of corporate risk and its residual risk management in 2020.

7. Reviewed the Risk Management Policy and approved a revision of its Charter to be in line with the COSO ERM 2017 “Enterprise Risk Management”. The Committee also conducted assessments of both Entire and Self-assessment. The results of the assessment were forwarded to the Board of Directors for acknowledgement, and disclosed in the Annual Report.

The Company managed and mitigated the risk by considering external factors, strategic focus, stakeholder expectations, and residual risks from the previous year, which fosters the Company to achieve its objective and goal effectively.

On behalf of the Risk Management Committee

(Signed) Ms.Kannika Ngamsopee

(Ms.Kannika Ngamsopee)

Chairman of the Risk Management Committee